



Dear valued provider,

I understand that Santé Health Foundation (SHF) recently sent termination notices and other correspondence to some physicians that created concern about Community Medical Centers' funding commitments and future relationship with SHF. Here are some additional facts and background:

- CMC has raised concerns about SHF's operations, governance structure, and business model for the future. These concerns have been communicated in detail to SHF's board and executive director.
- CMC is fully honoring its SHF grant-funding promises through August 31—the end of our fiscal year, and has made that fact clear to SHF. Funding after that date is contingent upon SHF's willingness to adequately address our concerns.
- We have invited SHF leaders to meet next week to explore and discuss a plan that allows CMC and SHF to chart a path forward in a manner that minimizes the disruption to the physician community and the delivery of care to your patients. We hope our invitation will be accepted, and that the parties will be able to discuss and resolve these issues quickly, and in good faith.
- Regardless of the outcome of the discussions, we remain deeply committed to SHF members and to all CMC-affiliated physicians. We are proud of what we have accomplished together—bringing top specialists, advanced services, and improved access to our region. We will continue to build on our vision of a highly effective, efficient, and successful integrated healthcare delivery system, and CMC's commitment to physician partners will not waver.

In the event we are unable reach agreement with SHF regarding SHF's operations, governance structure, and business model for the future, we intend to establish new physician-focused partnerships with support and service options, including a medical foundation, that allows CMC to provide direct support and security that you deserve.

I expect to have more information to share over the coming weeks. In the meantime, if you have questions or concerns, please feel free to reach out to me directly at (559) 324-4884, or Craig Wagoner at (559) 459-7225.

Thank you for your continued partnership with Community Medical Centers and for your steadfast commitment to the needs of our community.

Sincerely,

Craig S. Castro

*President & Chief Executive Officer
Community Medical Centers
Health System*

Craig S. Castro | President & Chief Executive Officer | Community Medical Centers