



Dear valued provider,

I've had the pleasure of meeting with several physicians over the past week and am grateful for the opportunity to answer a couple of key questions about Community's relationship with Santé Health Foundation (Foundation). I'd like to address these questions with you and hopefully clear up misleading information about CMC's requests.

Is CMC trying to eliminate Santé and CMP?

Absolutely not! First of all, CMC has always been a significant supporter of Community Medical Providers (CMP). CMP has been a very good partner and an important part of our network of providers. We greatly value our relationship with CMP.

Secondly, the concerns we've communicated to the Foundation leadership are grounded in the governance and operations of the Foundation. It is not our intent to try to control physician practices. Instead, we believe we can offer more direct support and stability that will be attractive to some physicians. We still hope we can work collaboratively with the Foundation leadership to address the issues we've raised and agree on a path forward.

Lastly, it's important to note that the Foundation is a separate entity from the Santé Health System (also known as "the MSO" or Management Services Organization) and the Santé Independent Physician Association (IPA). CMC is part owner of the MSO. The relationship we've built with the IPA is an important part of our network and we intend to continue working closely with all of its members as we have for decades.

If CMC is no longer providing grant funding to the Foundation, what does that mean for its members?

CMC is fully honoring its grant-funding promises to the Foundation through August 31. If we are unable to reach an agreement on a path forward, we are fully committed to establish new physician-focused partnerships with support and service options, including a medical foundation that allows CMC to provide direct support to physician practices and providers.

I sincerely hope this helps lessen some of the confusion. But if you have other questions, please don't hesitate to reach out to me directly at (559) 324-4884, or Craig Wagoner at (559) 459-7225. We will do our best to make ourselves available to answer your questions.

Thank you, again, for your continued support and service to our community.

Sincerely,

A handwritten signature in black ink that reads "Craig S. Castro".

Craig S. Castro

*President & Chief Executive Officer
Community Medical Centers
Health System*

Craig S. Castro | President & Chief Executive Officer | Community Medical Centers